

## Proforma quarterly information according to the new reporting structure

### First quarter

#### Sales

in €m	Q1 2014-2015	Q1 2013-2014	Economic growth (1)	Calendar effect	Change in perimeter (2)	Currency effect (3)	Total growth
France	555	553	0,4%	0,0%			0,4%
International	487	436	5,9%		2,9%	3,0%	11,8%
Contract catering and services	1 043	989	2,8%	0,0%	1,3%	1,3%	5,4%
France	168	167	0,9%				0,9%
International	209	193	7,9%		-1,6%	1,9%	8,3%
Concessions	377	360	4,7%		-0,9%	1,0%	4,8%
<b>TOTAL</b>	<b>1 420</b>	<b>1 349</b>	<b>3,3%</b>	<b>0,0%</b>	<b>0,7%</b>	<b>1,2%</b>	<b>5,3%</b>

#### EBITA

in €m	Q1 2014-2015	Q1 2013-2014	yoy change (m€)	yoy change (%)
France	39	39	0	-0,8%
International	28	27	1	2,9%
Contract catering and services	67	67	1	0,7%
France	5	7	-2	-24,2%
International	-2	-1	-1	ns
Concessions	3	5	-3	-49,1%
Corporate	-3	-3	0	ns
<b>TOTAL</b>	<b>67</b>	<b>70</b>	<b>-2</b>	<b>-3,2%</b>

#### Margin rate

Q1 2014-2015	Q1 2013-2014
7,0%	7,1%
5,8%	6,3%
6,5%	6,8%
3,0%	4,0%
-1,1%	-0,7%
0,7%	1,5%
4,7%	5,2%

#### EBITDA

in €m	Q1 2014-2015	Q1 2013-2014	yoy change (m€)	yoy change (%)
France	49	48	1	1,9%
International	37	35	3	7,5%
Contract catering and services	86	83	4	4,2%
France	14	15	-1	-7,1%
International	8	9	-1	-5,8%
Concessions	22	24	-2	-7,1%
Corporate	-3	-2	0	ns
<b>TOTAL</b>	<b>106</b>	<b>105</b>	<b>2</b>	<b>1,5%</b>

#### Margin rate

Q1 2014-2015	Q1 2013-2014
8,8%	8,7%
7,6%	7,9%
8,3%	8,4%
8,5%	9,2%
3,9%	4,5%
5,9%	6,7%
7,5%	7,8%

1/ total growth excluding calendar, perimeter and currency effects  
2/ impact of acquisitions net of disposals  
3/ main impacts come from USD, GBP, MXP and CLP fluctuation

## Second quarter

### Sales

in €m	Q2 2014-2015	Q2 2013-2014	Economic growth (1)	Calendar effect	Change in perimeter (2)	Currency effect (3)	Total growth
France	569	560	1,1%	0,5%			1,6%
International	492	441	2,6%		2,8%	6,1%	11,5%
Contract catering and services	1 061	1 001	1,8%	0,3%	1,2%	2,7%	5,9%
France	145	145	-0,3%				-0,3%
International	197	177	6,7%		-0,5%	5,5%	11,7%
Concessions	342	322	3,5%		-0,3%	3,0%	6,3%
<b>TOTAL</b>	<b>1 403</b>	<b>1 323</b>	<b>2,2%</b>	<b>0,2%</b>	<b>0,9%</b>	<b>2,7%</b>	<b>6,0%</b>

### EBITA

in €m	Q2 2014-2015	Q2 2013-2014	yoy change (m€)	yoy change (%)
France	47	47	0	0,4%
International	29	27	2	6,3%
Contract catering and services	76	74	2	2,6%
France	-6	-6	-1	8,5%
International	-8	-9	1	-11,0%
Concessions	-15	-15	1	-3,3%
Corporate	-2	-2	0	ns
<b>TOTAL</b>	<b>60</b>	<b>57</b>	<b>3</b>	<b>4,8%</b>

### Margin rate

Q2 2014-2015	Q2 2013-2014
8,3%	8,4%
5,9%	6,2%
7,2%	7,4%
-4,4%	-4,1%
-4,1%	-5,2%
-4,2%	-4,7%
4,2%	4,3%

### EBITDA

in €m	Q2 2014-2015	Q2 2013-2014	yoy change (m€)	yoy change (%)
France	56	57	0	-0,4%
International	37	35	2	6,9%
Contract catering and services	93	91	2	2,5%
France	3	1	2	ns
International	3	1	2	ns
Concessions	6	2	4	ns
Corporate	-2	-2	1	ns
<b>TOTAL</b>	<b>98</b>	<b>91</b>	<b>7</b>	<b>7,4%</b>

### Margin rate

Q2 2014-2015	Q2 2013-2014
9,9%	10,1%
7,5%	7,8%
8,8%	9,1%
2,1%	1,0%
1,7%	0,5%
1,9%	0,7%
7,0%	6,9%

1/ total growth excluding calendar, perimeter and currency effects  
2/ impact of acquisitions net of disposals  
3/ main impacts come from USD, GBP, MXP and CLP fluctuation

### Third quarter

#### Sales

in €m	Q3 2014-2015	Q3 2013-2014	Economic growth (1)	Calendar effect	Change in perimeter (2)	Currency effect (3)	Total growth
France	540	539	0,5%	-0,2%			0,3%
International	475	423	2,3%		3,1%	6,9%	12,3%
Contract catering and services	1 015	962	1,3%	-0,1%	1,4%	3,0%	5,5%
France	186	183	1,6%				1,6%
International	257	224	9,2%		0,4%	5,1%	14,7%
Concessions	443	407	5,8%		0,2%	2,8%	8,8%
<b>TOTAL</b>	<b>1 458</b>	<b>1 369</b>	<b>2,6%</b>	<b>-0,1%</b>	<b>1,0%</b>	<b>3,0%</b>	<b>6,5%</b>

#### EBITA

in €m	Q3 2014-2015	Q3 2013-2014	yoy change (m€)	yoy change (%)
France	31	34	-4	-11,1%
International	23	24	-1	-2,9%
Contract catering and services	54	58	-5	-7,7%
France	15	15	0	-1,3%
International	16	9	7	70,7%
Concessions	31	25	6	26,1%
Corporate	-3	2	-5	ns
<b>TOTAL</b>	<b>82</b>	<b>85</b>	<b>-3</b>	<b>-3,9%</b>

#### Margin rate

Q3 2014-2015	Q3 2013-2014
5,6%	6,4%
4,9%	5,7%
5,3%	6,1%
8,1%	8,3%
6,1%	4,1%
7,0%	6,0%
5,6%	6,2%

#### EBITDA

in €m	Q3 2014-2015	Q3 2013-2014	yoy change (m€)	yoy change (%)
France	40	43	-3	-7,7%
International	31	25	6	23,2%
Contract catering and services	71	69	3	3,8%
France	24	25	0	-0,8%
International	28	20	8	42,6%
Concessions	52	44	8	18,4%
Corporate	-2	3	-5	ns
<b>TOTAL</b>	<b>121</b>	<b>115</b>	<b>6</b>	<b>4,9%</b>

#### Margin rate

Q3 2014-2015	Q3 2013-2014
7,4%	8,0%
6,6%	6,0%
7,0%	7,1%
13,1%	13,4%
10,8%	8,7%
11,8%	10,8%
8,3%	8,4%

1/ total growth excluding calendar, perimeter and currency effects  
2/ impact of acquisitions net of disposals  
3/ main impacts come from USD, GBP, MXP and CLP fluctuation

## Fourth quarter

### Sales

in €m	Q4 2014-2015	Q4 2013-2014	Economic growth (1)	Calendar effect	Change in perimeter (2)	Currency effect (3)	Total growth
France	472	470	0,9%	0,3%	-0,9%		0,3%
International	405	352	4,5%		3,7%	7,0%	15,2%
Contract catering and services	877	822	2,4%	0,2%	1,1%	3,0%	6,7%
France	216	211	2,3%				2,3%
International	300	267	9,6%			2,9%	12,5%
Concessions	517	478	6,4%			1,6%	8,0%
<b>TOTAL</b>	<b>1 393</b>	<b>1 300</b>	<b>3,9%</b>	<b>0,1%</b>	<b>0,7%</b>	<b>2,5%</b>	<b>7,2%</b>

### EBITA

in €m	Q4 2014-2015	Q4 2013-2014	yoy change (m€)	yoy change (%)
France	28	27	1	1,8%
International	7	7	0	-1,5%
Contract catering and services	34	34	0	1,1%
France	37	36	1	2,8%
International	39	31	8	26,6%
Concessions	76	67	9	13,9%
Corporate	-2	-4	2	ns
<b>TOTAL</b>	<b>109</b>	<b>97</b>	<b>12</b>	<b>11,8%</b>

### Margin rate

Q4 2014-2015	Q4 2013-2014
5,9%	5,8%
1,6%	1,9%
3,9%	4,1%
17,2%	17,1%
13,0%	11,5%
14,7%	14,0%
7,8%	7,5%

### EBITDA

in €m	Q4 2014-2015	Q4 2013-2014	yoy change (m€)	yoy change (%)
France	38	37	1	2,2%
International	15	14	2	10,9%
Contract catering and services	53	51	2	4,5%
France	47	48	-1	-2,7%
International	51	40	11	27,0%
Concessions	98	88	10	11,1%
Corporate	-1	-3	2	ns
<b>TOTAL</b>	<b>150</b>	<b>136</b>	<b>14</b>	<b>10,0%</b>

### Margin rate

Q4 2014-2015	Q4 2013-2014
8,0%	7,8%
3,8%	3,9%
6,0%	6,2%
21,6%	22,7%
17,1%	15,1%
19,0%	18,5%
10,7%	10,5%

1/ total growth excluding calendar, perimeter and currency effects  
2/ impact of acquisitions net of disposals  
3/ main impacts come from USD, GBP, MXP and CLP fluctuation

## Full year

### Sales

in €m	FY 2014-2015	FY 2013-2014	Economic growth (1)	Calendar effect	Change in perimeter (2)	Currency effect (3)	Total growth
France	2 136	2 122	0,7%	0,2%	-0,2%		0,7%
International	1 859	1 652	3,8%		3,1%	5,7%	12,6%
Contract catering and services	3 995	3 774	2,1%	0,1%	1,2%	2,5%	5,9%
France	715	707	1,2%				1,2%
International	963	860	8,6%		-0,4%	3,8%	12,0%
Concessions	1 679	1 567	5,3%		-0,2%	2,1%	7,1%
<b>TOTAL</b>	<b>5 674</b>	<b>5 341</b>	<b>3,0%</b>	<b>0,1%</b>	<b>0,8%</b>	<b>2,4%</b>	<b>6,2%</b>

### EBITA

in €m	FY 2014-2015	FY 2013-2014	yoy change (m€)	yoy change (%)
France	145	148	-3	-2,2%
International	87	85	2	2,0%
Contract catering and services	231	233	-2	-0,7%
France	51	52	-1	-2,3%
International	44	30	15	50,2%
Concessions	95	82	14	16,7%
Corporate	-10	-6	-3	ns
<b>TOTAL</b>	<b>317</b>	<b>308</b>	<b>9</b>	<b>2,8%</b>

### Margin rate

FY 2014-2015	FY 2013-2014
6,8%	7,0%
4,7%	5,2%
5,8%	6,2%
7,1%	7,4%
4,6%	3,4%
5,7%	5,2%
5,6%	5,8%

### EBITDA

in €m	FY 2014-2015	FY 2013-2014	yoy change (m€)	yoy change (%)
France	183	185	-2	-1,0%
International	121	108	12	11,4%
Contract catering and services	304	293	11	3,6%
France	89	89	-1	-1,0%
International	91	69	21	30,4%
Concessions	179	159	20	12,7%
Corporate	-8	-4	-3	ns
<b>TOTAL</b>	<b>475</b>	<b>448</b>	<b>27</b>	<b>6,1%</b>

### Margin rate

FY 2014-2015	FY 2013-2014
8,6%	8,7%
6,5%	6,6%
7,6%	7,8%
12,4%	12,6%
9,4%	8,1%
10,7%	10,1%
8,4%	8,4%

1/ total growth excluding calendar, perimeter and currency effects  
2/ impact of acquisitions net of disposals  
3/ main impacts come from USD, GBP, MXP and CLP fluctuation